



## SPARCC Advisory Committee Members



**Vicki Arroyo**  
Executive Director,  
Georgetown Climate  
Center  
Georgetown Law

Vicki Arroyo is the Executive Director of the Georgetown Climate Center at Georgetown Law, where she also serves as the Assistant Dean of Centers and Institutes and a Professor from Practice. She oversees the Center's work at the nexus of climate and energy policy, supervising staff and student work on climate mitigation and adaptation at the state and federal level. She teaches "experiential" environmental law courses to both law and public policy students. She previously served at the Pew Center on Global Climate Change, including serving as the Pew Center's Vice President for Domestic Policy and General Counsel. For over a decade, she directed the Pew Center's policy analysis, science, adaptation, economics, and domestic policy programs. She also served as Managing Editor of the Center's book and oversaw publication of numerous reports and policy briefs. In addition to teaching at Georgetown Law, she has taught courses on environmental policy and climate change at Catholic University, George Mason University's graduate public policy program, and Tulane Law School. Previously, she practiced environmental law with Kilpatrick Stockton and other private firms and served in two offices at U.S. EPA: the Office of Air and Radiation and the Office of Research and Development where she reviewed development of standards under the Clean Air Act. From 1988 - 1991, she created and directed the Louisiana Department of Environmental Quality's policy office, and served during some of that time as Governor Buddy Roemer's environmental advisor. She holds a B.S. in Biology, high honors, from Emory (double major in Philosophy); a Masters of Public Administration from Harvard, and a J.D., Magna Cum Laude, from Georgetown Law.



**Robin Barnes**  
Executive VP and COO  
Greater New Orleans, Inc.

As the number two executive at GNO, Inc., the regional economic development organization for Southeast Louisiana, Robin Barnes oversees several major initiatives designed to create and protect jobs in the region. To turn environmental threats into economic opportunity and job creation, Barnes has led the development of the region's new Emerging Environmental industry and workforce sector and the Greater New Orleans Urban Water Plan. She has built new coalitions to better engage the business community in restoration and resilience efforts, including the Coalition for Coastal Resilience & Economy in Louisiana. Barnes serves on the Sewerage and Water Board of New Orleans and recently served on the Hurricane Sandy Rebuilding Task Force. Formerly, Barnes was Managing Director for Louisiana at Seedco Financial, now called TruFund Financial Services, a national nonprofit Community Development Financial Institution. In 2006, she relocated from New York City to New Orleans to open Seedco Financial's Louisiana field office and run the organization's emergency business and economic recovery response to Hurricanes Katrina, Rita, Gustav and Ike, and the Deepwater Horizon Oil Spill. At Seedco Financial, Barnes deployed Federal funds totaling \$30 million for emergency grants and loans to a total of 1,000 small businesses in greater New Orleans. She is a graduate of the University of Pennsylvania and the Robert F. Wagner Graduate School of Public Service at New York University.



**Judith Bell**  
**Vice President of**  
**Programs**  
**The San Francisco**  
**Foundation**

Judith Bell is the Vice President of Programs at The San Francisco Foundation. Bell brings extensive experience in strategic planning and policy development, with a focus on economic and social equity to the Foundation. Previous to joining the Foundation, Bell was the President of PolicyLink where she had been since its inception, becoming President in 2004. As President, Bell worked to develop the organization into a national leader on a range of equity issues, with her particular focus being policy development and campaign strategy at the local, state, and national levels. Her leadership helped ignite a new national narrative around access and opportunity for all people with a focus on improving health and infrastructure, including increasing access to healthy foods. Bell contributed to the successful establishment of the national Healthy Food Financing Initiative and the Convergence Partnership, which brings together some of the nation's largest foundations to collectively advance healthy people and healthy places through the many touchstones of health and equity, including the food system, community economic development, and prevention. She also played a leadership role in launching and advancing the federal Promise Neighborhoods program and by helping to create the Promise Neighborhoods Institute at PolicyLink. Before PolicyLink, Bell directed the West Coast Regional Office of Consumers Union. She spearheaded a campaign to preserve more than \$14 billion in charitable assets, resulting in the creation of several foundations in California and across the country. She holds an undergraduate degree from the University of California at Santa Cruz and a Masters of Public Administration from Harvard University where she was a Lucius Littauer fellow.



**Scott Bernstein**  
**Founder and Chief**  
**Strategy + Innovation**  
**Officer**  
**CNT**

Scott Bernstein, Founder & Chief Innovation Officer, leads CNT's work to understand and better disclose the economic value of resource use in urban communities, and helps craft strategies to capture the value of this efficiency productively, locally and inclusively. He studied at Northwestern University, served on the research staff of its Center for Urban Affairs, taught at UCLA and was a founding Board member at the Brookings Institution Metropolitan Center. President Clinton appointed Bernstein to the President's Council for Sustainable Development, where he co-chaired its task forces on Metropolitan Sustainable Communities and on Cross-Cutting Climate Strategies and contributed to other federal advisory panels on global warming, development strategy, and science policy. He helped write a climate change strategy for the 1st 100 days of the Obama Administration. Bernstein is a Board Member of the American Council for an Energy-Efficient Economy, the Congress for the New Urbanism, Elevate Energy, and the Shared-Use Mobility Center; helped create the Chicago Climate Action Plan at the request of Mayor Richard M. Daley; and works with governors, mayors, and metropolitan organizations across the US. Bernstein also offered strategies for incorporating location efficiency into former Memphis Mayor A C Wharton's visionary plan to reduce the city's poverty rate by 10% in 10 years, work that has since expanded nationally. CNT is a signer of the Charter of the New Urbanism and Bernstein is a member of the Urban History Association, which includes urbanists old and new. CNT is honored to be a recipient of the MacArthur Foundation Award for Creative & Effective Institutions and a variety of awards that recognize its work in the arenas of public health, equity, and climate resilience, and a founding core-group member of Elevated Chicago.



**Dana Bourland**  
**Vice President,**  
**Environment**  
**The JPB Foundation**

Dana is Vice President of the Environment Program at The JPB Foundation. Dana is leading the creation and development of the program with a goal to enable resilient communities across the US. Formerly Dana was Vice President of Green Initiatives for Enterprise Community Partners where she led environmental strategy for the national organization. A Returned Peace Corps Volunteer, Dana is a graduate of Harvard University's Graduate Program in Real Estate and holds a Master of Planning Degree from the Hubert H. Humphrey Institute of Public Affairs, Univ. of Minnesota. Cited in numerous trade and popular publications for her work on the intersection of health, poverty and the environment; she has also contributed to several books on the topic of sustainable development. She is an Ironman finisher and avid global explorer.



**Janis Bowdler**  
**Managing Director**  
**JPMorgan Chase**

Janis Bowdler is a Managing Director within Global Philanthropy at JPMorgan Chase & Co, a global leader in corporate philanthropy with \$200 million invested in communities annually. As Senior Program Director, she is responsible for setting and driving the firm's philanthropic and corporate responsibility strategy in three key focus areas: Financial Capability, Community Development, and Small Business Development. Bowdler joined the firm in 2013. She has authored a number of publications on financial opportunity and economic mobility. Recent publications include: *All In: Building the Path to Global Prosperity through Financial Capability and Inclusion*, *Latino Financial Access and Inclusion in California*, *Affording Citizenship and Securing a Sound Financial Future*, and *The Foreclosure Generation: The Long-Term Impact of Foreclosures on Latino Children and Families*. She was a featured blogger at Huffington Post, Rooflines, Univision, and Mom's Rising. She sits on the boards of Raza Development Fund, the nation's largest Hispanic Community Development Corporation, and New Economics for Women, a Los Angeles-based community organization working to improve the lives of immigrant women. Prior to coming to JPMorgan Chase, Bowdler served as the Director of Economic Policy at the National Council of La Raza (NCLR), the largest national Latino civil rights and advocacy organization in the United States, where she led research, advocacy and policy analysis issues on financial capability and asset-building. Bowdler received a Bachelor of Arts degree from Malone College in Canton, Ohio and a Master of Science degree from Cleveland State University.



**Don Chen**  
**Director, Equitable**  
**Development**  
**Ford Foundation**

Don Chen leads the Equitable Development team, supporting urban development strategies to reduce poverty, expand economic opportunities, and advance sustainability in cities and regions in the US and developing countries—with a focus on shaping the delivery systems for affordable housing, community improvement, infrastructure, and city and regional planning. Chen joined the foundation in 2008 as a Program Officer and assumed the role of Director in 2015. Previously, he was the Founder and CEO of Smart Growth America, where he led efforts to create the National Vacant Properties Campaign and Transportation for America and managed a merger with the Growth Management Leadership Alliance. He has authored many pieces on land use, transportation, social equity, and environmental policy, including *Growing Cooler: The Academic Evidence on Urban Development and Climate Change* (2008, co-author) and “The Science of Smart Growth,” which appeared in the December 2000 issue of *Scientific American*. Chen has also served on the boards of the Funders’ Network for Smart Growth and Livable Communities, West Harlem Environmental Action, the Environmental Leadership Program, and *Grist* magazine. He holds a master’s degree from the Yale School of Forestry and Environmental Studies and a bachelor’s degree in Political Science from Yale University.



**Shaun Donovan**  
**Former OMB Director**  
**Former HUD Secretary**

Shaun Donovan is an American architect and urban planner who led New York City’s department of housing preservation and development before serving as U.S. Secretary of Housing and Urban Development in the administration of President Barack Obama. Donovan attended Harvard University, where he earned a B.A. in Engineering and master’s degrees in Architecture and Public Administration. After graduating, he worked as an architect in New York and Italy before joining a community-based nonprofit group that developed affordable housing in New York City. He entered public service as a special assistant at HUD in 1998. In 2000 he was named deputy assistant secretary for multifamily housing, a role that involved the management of a federal housing subsidy program that assisted nearly two million people. During the transition between the administrations of Presidents Bill Clinton and George W. Bush, Donovan remained at HUD as acting commissioner of federal housing. After leaving HUD in 2001, Donovan became a consultant to the Congressional Millennial Housing Commission and researched federally assisted housing as a visiting scholar at New York University. In 2002 he returned to the private sector, working as director of Prudential Mortgage Capital Co.’s federal lending and affordable-housing division. In 2004 New York Mayor Michael Bloomberg appointed Donovan to lead the city’s housing department. While there, Donovan created an affordable-housing plan that preserved some 165,000 homes and apartments. He closed loopholes in zoning ordinances and created a public-private partnership that rewarded developers who provided low-cost, sustainable housing. In 2008 Donovan was nominated secretary of HUD by Obama, and he was confirmed by the Senate in January 2009. In 2014 he was nominated by Obama to serve as director of the Office of Management and Budget, and he was confirmed by the Senate in July.



**David Erickson**  
**Director, Community**  
**Development**  
**Federal Reserve Bank of**  
**San Francisco**

David J. Erickson is Director of Community Development at the Federal Reserve Bank of San Francisco and serves as Community Development Officer for the Federal Reserve's Twelfth District. In this role, he leads the Community Development team toward its mission to advance economic opportunity for lower-income Americans. Erickson launched and now advises the Federal Reserve journal Community Development Investment Review and previously served as research manager for the Center for Community Development Investments, where he fostered initiatives exploring innovative community development financing models and greater intersections with the health, arts, and environmental sectors to identify new investible opportunities that benefit lower-income communities. Erickson led the collaboration between the Federal Reserve and the Robert Wood Johnson Foundation to bring together the health and community development fields. To date, this partnership has resulted in over 26 conferences around the country and numerous publications, including a cluster of articles in Health Affairs in November 2011. Erickson has a Ph.D. in History from the University of California, Berkeley, with a focus on Economic History and Public Policy. He also holds a master's degree in Public Policy from Berkeley and an undergraduate degree from Dartmouth College.



**David Fleming**  
**Vice President, Public**  
**Health**  
**PATH**

David Fleming, MD, is PATH's Vice President of Public Health, which houses programs in digital health solutions; health systems innovation and delivery; HIV/AIDS and tuberculosis; malaria control and elimination; maternal, neonatal, and child health and nutrition; noncommunicable diseases; and reproductive health. He also oversees cross-programmatic collaboration at PATH, which seeks to maximize the impact of their work across the value chain in critical health areas, including maternal and neonatal health, diarrheal disease, and malaria. Before joining PATH in 2014, Fleming served as the Director and Health Officer for Public Health—Seattle and King County, with a budget of more than \$300 million, serving a resident population of 2 million. Prior to that, Fleming was director of Global Health Strategies at the Bill & Melinda Gates Foundation, overseeing a grant portfolio of more than \$1 billion in vaccine-preventable disease, nutrition, maternal and child health, leadership, emergency relief, community health programs, and human resources and health information. Fleming also served as Deputy Director at the US Centers for Disease Control and Prevention, Science and Public Health, and as Deputy Administrator of the US Agency for Toxic Substances and Disease Registry. Fleming currently serves on the boards of Global to Local Partnership and the Washington Global Health Alliance, both in Seattle, and the Trust for America's Health in Washington, DC. He sits on the Advisory Committee to the director of the CDC and chairs the external advisory groups for the CDC's Center for Global Health and its Office of State, Tribal, Local, and Territorial Support. His former global health board service includes Gavi, the Vaccine Alliance; the Global Alliance for Improved Nutrition (GAIN); the Health Metrics Network; and the Partnership for Maternal, Newborn and Child Health. Dr. Fleming is a clinical associate professor at the University of Washington School of Public Health. He completed his internal medicine residency at the University of Oregon Health Services Center and his preventive medicine residency at the CDC.



**Salin Geevarghese**  
**Senior Fellow**  
**Center for the Study of**  
**Social Policy**

Salin Geevarghese serves as Senior Fellow at the Center for the Study of Social Policy (CSSP) as well as the founding Director of the Mixed-Income Strategic Alliance and its Innovation and Action Network. The Mixed-Income Strategic Alliance is a collaboration of CSSP, the National Initiative on Mixed Income Communities at Case Western Reserve University and Urban Strategies, Inc. Geevarghese previously served as HUD's Deputy Assistant Secretary for the Office of International and Philanthropic Innovation (IPI) within the Office of Policy Development and Research. Prior to this appointment, Salin was Acting Director of the Office of Sustainable Housing and Communities. Before coming to HUD as an appointee of President Obama, Salin worked as a Senior Associate at the Annie E. Casey Foundation where he focused on urban redevelopment issues, anchor institutions, regional equity and opportunity, and community and economic development policy. A recognized expert and leader, Salin has consulted, spoken, and written widely on open records laws and transparency, public education issues, civil rights and equity issues, community and economic development, sustainable urbanization, and civic innovation, and engagement efforts.



**Isela Gracian**  
**President**  
**East LA Community**  
**Corporation**

Isela Gracian joined ELACC in 2004, and previous to her role as President, was ELACC's Vice President of Operations for nearly five years. A graduate of UC Davis, Gracian began with ELACC as coordinator for a job training program and in her 12 years of service since, has held various progressive positions, including Director of Community Organizing. She has led the organization's strategic and operational planning efforts since 2010, along with program oversight for all ELACC departments. The California Women's Foundation recognized Gracian for her thought-leading work formulating solutions to community issues by appointing her a California Women's Policy Institute Fellow in 2006/2007. She currently serves on various boards, including Strategic Concepts in Organizing and Political Education (SCOPE) and the California Reinvestment Coalition. Gracian is distinguished as an authority among Los Angeles area equitable community development and anti-displacement leadership.



**Robin Hacke**  
**Executive Director**  
**Center for Community**  
**Investment**

Robin Hacke is Executive Director of the Center for Community Investment. She brings more than two decades of investment experience to the work, having served as director of capital innovation for Living Cities, as a venture capitalist and strategy consultant in the technology industry and as a public finance banker. Most recently, Hacke was a senior fellow at The Kresge Foundation from 2014-16, where she researched and incubated a capital absorption practice to improve the ability of cities to attract and leverage capital for investment in public purposes and explore how philanthropy can develop strategies to advance this goal. She has served as a Visiting Scholar at the Federal Reserve Bank of San Francisco, a consultant to major foundations and a member of the Steering Committee for the Federal Reserve Bank of Boston's Working Cities Challenge.



**Douglas Hooker**  
**Executive Director**  
**Atlanta Regional**  
**Commission**

Douglas Hooker leads the Atlanta Regional Commission (ARC), the regional planning agency for the 10-county, 73-city Atlanta region. Hooker's career has spanned public and private sector organizations, including: the City of Atlanta's Department of Public Works (Commissioner), the Georgia State Road & Tollway Authority (Executive Director), Bio-Lab, Inc. (Director of Finance & Administration), Atkins Engineering (formerly PBS&J, VP for Marketing & Business Development), and Georgia Power. Throughout his career, he has worked on important regional and local projects in the areas of energy, education, transportation, transit, water, and community engagement. He is deeply involved in the community, including board service on the Leadership Atlanta Board of Directors, the Council for Quality Growth, CHRIS Kids Advisory Board, the Georgia Tech (President's) Advisory Board, and the Ivan Allen College Advisory Board, the Atlanta Technical College Local Advisory Committee, and the Agnes Scott Board of Visitors. Doug also serves on the Board of Directors of the Atlanta Symphony Orchestra and the Atlanta Music Project. He is an alumnus of Leadership Georgia, Leadership Atlanta, the Regional Leadership Institute, and the Institute for Georgia Environmental Leadership. He has received numerous awards and recognitions including the Whitney Young Service Award (Boy Scouts), the Distinguished Alumni Award (Ivan Allen College), 100 Most Influential Georgians (Georgia Trend Magazine), 100 Most Influential Atlantans (Atlanta Business Chronicle), 10 Most Influential Atlantans (Atlanta Tribune), Lauren H Solomon Trailblazer Award (Conference Of Minority Transportation Officials), and others. Hooker holds a Bachelor of Mechanical Engineering degree and a Master of Science (Technology & Science Policy) degree from Georgia Tech, as well as a Masters of Business Administration from Emory University's Goizueta Business School.



**Dr. Anthony Iton**  
**Senior Vice-President of**  
**Healthy Communities**  
**The California Endowment**

Anthony B. Iton, M.D., J.D., MPH, as Senior Vice President of Healthy Communities, joined The Endowment in October 2009. Prior to his appointment at The Endowment, Iton served since 2003 as both the Director and County Health Officer for the Alameda County Public Health Department. In that role, he oversaw the creation of an innovative public health practice designed to eliminate health disparities by tackling the root causes of poor health that limit quality of life and lifespan in many of California's low-income communities. Iton also served for three years as Director of Health and Human Services and School Medical Advisor for the City of Stamford, Connecticut. Concurrent to that, he also served as a physician in internal medicine for Stamford Hospital's HIV Clinic. In addition, Iton served for five years as a primary care physician for the San Francisco Department of Public Health. Iton's varied career also includes past service as a staff attorney and Health Policy analyst for the West Coast regional office of Consumer's Union, the publisher of Consumer Reports magazine. Iton, who has been published in numerous public health and medical publications, is a regular public health lecturer and keynote speaker at conferences across the nation. He earned his B.S. in Neurophysiology, with honors, from McGill University, in Montreal, Quebec, his J.D. at the University of California, Berkeley's Boalt Hall School of Law, and his medical degree from Johns Hopkins University School of Medicine.



**Maria Rosario Jackson**  
**Institute Professor,**  
**Herberger Institute for**  
**Design and the Arts**  
**Arizona State University**

Maria Rosario Jackson is Senior Advisor to the Arts & Culture Program at The Kresge Foundation, and an Institute Professor at Arizona State University where she holds appointments at both the Herberger Institute for Design and the Arts, and the College of Public Service and Community Solutions. In 2013, President Obama appointed Maria to the National Council on the Arts. She serves on the advisory board of the Lambert Foundation and L.A. Commons, and on boards of directors of both the Alliance for California Traditional Arts and The Music Center in Los Angeles. She has previously served on the boards of Association of Performing Arts Presenters, the National Performance Network/Visual Artists Network, Mid-Atlantic Arts Foundation, Cultural Alliance for Greater Washington, and Fund for Folk Culture. She also has served on research and project advisory bodies on measuring arts participation, museums in communities, arts institutions and shifting demographics, arts and health outcomes, and economic and social impacts of the arts. Jackson is the former director of the Culture, Creativity and Communities Program at the Urban Institute, where she was based for 18 years. There, she led research on arts and culture indicators, measuring cultural vitality, arts and culture in comprehensive revitalization in low-income communities, development of art spaces, and support systems for artists. Prior to her role at the Urban Institute she was a Research Fellow at the Center for the Study of Urban Poverty at UCLA. Jackson earned a Doctorate in Urban Planning from University of California Los Angeles and a master's degree in Public Administration from University of Southern California.



**Chris Kabel**  
**Deputy Director, Health**  
**The Kresge Foundation**

Chris M. Kabel is Deputy Director of The Kresge Foundation's Health Program. He is responsible for developing and co-executing the Health team's grantmaking and investment strategies to promote health equity. He also invites and reviews grant proposals in support of the Health Program's goals, while contributing to the team's learning and evaluation strategies. In addition, Kabel promotes and fosters more effective cross-team work at the foundation, supporting the development of interdisciplinary grantmaking and investment approaches that advance the strategies of multiple Kresge programs. Prior to joining the foundation in 2013, Kabel worked for eight years as a Senior Program Officer at the Northwest Health Foundation in Portland, Oregon. Before this he served as a fundraiser for Doernbecher Children's Hospital and Oregon Health and Science University. Kabel earned a bachelor's degree in Journalism from the University of Southern California and a master's degree in Public Health from Portland State University.



**Terri Ludwig**  
**President & CEO**  
**Enterprise Community**  
**Partners**

Terri Ludwig is President and Chief Executive Officer of Enterprise Community Partners, Inc., a national nonprofit that creates affordable homes and strengthens communities across the United States. Enterprise has been a pioneer for innovative neighborhood solutions and community development financial products for over 30 years, having invested over \$23 billion to create or preserve nearly 360,000 affordable homes. Prior to joining Enterprise, Ludwig served as President of the Merrill Lynch Community Development Company, where she led the bank's community development efforts. Prior to Merrill Lynch, Ludwig was the President and CEO of ACCION New York, the largest nonprofit microlender in the United States, whose mission is to lend small business owners the capital and support they need to achieve success. Following the Sept. 11 tragedy, Ludwig mobilized a team to establish the American Dream Fund, a disaster relief fund delivering loans and technical assistance to small business owners who lost their livelihoods in the disaster. Prior to her work at ACCION, Ludwig launched a highly successful international sales effort for Global Foreign Exchange at Credit Suisse First Boston with offices in London, New York and Hong Kong. Ludwig was a presidential appointee to the U.S. Department of the Treasury Advisory Board for Community Development and Financial Institutions. She serves on numerous executive and advisory boards and was selected for the Social Innovation Fellowship for Nonprofit Leaders at the Stanford Graduate School of Business and the David Rockefeller Fellows Program. In 2011, Forbes Magazine named Ludwig to its first-ever "Impact 30 List," a roster of 30 of the world's leading social entrepreneurs. Ludwig holds a bachelor's degree from the University of Illinois at Urbana-Champaign, and a master's degree from Harvard University's John F. Kennedy School of Government.



**Karen McNeil-Miller**  
**President & CEO**  
**The Colorado Health**  
**Foundation**

Karen McNeil-Miller describes social and human impact as the center of her life's work. As the President and CEO of the Colorado Health Foundation, McNeil-Miller helps guide the Foundation to determine the most impactful investment of human, financial, and influence capital on behalf of Colorado's most vulnerable individuals and families. Bringing the Foundation's mission to life is her driving force. McNeil-Miller joined the Foundation after serving for more than 10 years as the President of the Kate B. Reynolds Charitable Trust, one of North Carolina's largest private foundations. Under her leadership, the Trust evolved into a strategic, impact-driven foundation with a national presence on issues ranging from rural health to access to care. Before joining the Trust, McNeil-Miller spent 16 years with the Center for Creative Leadership, an international leadership development and research nonprofit organization headquartered in Greensboro, North Carolina. During her tenure, McNeil-Miller developed expertise in individual and organizational leadership development, succession planning, strategic thinking, team building, diversity, executive coaching, and leading change and transitions. McNeil-Miller lives each day knowing that good health impacts every element of our lives. A former special education teacher and head of the Piedmont School in North Carolina, McNeil-Miller is active within the nonprofit community and national and regional philanthropic and rural health organizations. She is a board member of the Denver Metro Chamber of Commerce and Denver Academy.



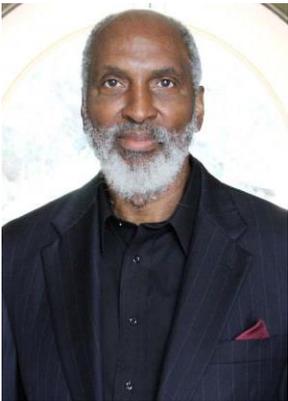
**Daniel Nissenbaum**  
**President and CEO**  
**Low Income Investment**  
**Fund**

Daniel A. Nissenbaum is the President and Chief Executive Officer of the Low Income Investment Fund (LIIF). LIIF is a Community Development Financial Institution (CDFI) that has invested \$2.2 billion in community projects. LIIF's investments have leveraged \$10.8 billion in private capital for poor communities in 31 states across the U.S. and generated \$57 billion in benefits for families and society. Prior to LIIF, Nissenbaum was a Managing Director at Goldman Sachs, where he oversaw Community Reinvestment Act compliance for the firm's Urban Investment Group and capital investment for the 10,000 Small Businesses program. Previously, he has also held real estate and community development finance positions at Chemical Bank, Chase Manhattan Bank Community Development Corporation (CDC), JPMorgan CDC, and HSBC Bank. In addition, Nissenbaum served as an Investment Officer with the Merrill Lynch Community Development Company, where he was actively involved in debt financings, including construction lending, revolving credit facilities, and other community development financings to for-profit and non-profit intermediaries. He holds positions on several boards including Primary Care Development Corporation and Community Restoration Corporation. Nissenbaum was Chairman of the Board of Governors and a Trustee for the National Housing Conference and served as a Member of the Advisory Boards of UV Partners, Center for Housing Policy, The Center for NYC Neighborhoods, and the Bill T. Jones/Arnie Zane Dance Foundation. Nissenbaum earned a Bachelor's Degree from Grinnell College and a Masters of Business Administration from Columbia Business School.



**Manuel Pastor**  
**Professor, Sociology and**  
**American Studies &**  
**Ethnicity**  
**Director, USC Program for**  
**Environmental and**  
**Regional Equity (PERE)**  
**Director, USC Center for**  
**the Study of Immigrant**  
**Integration (CSII)**

Dr. Manuel Pastor is Professor of Sociology and American Studies & Ethnicity at the University of Southern California. He currently directs the Program for Environmental and Regional Equity (PERE) at USC and USC's Center for the Study of Immigrant Integration (CSII). Pastor holds an economics Ph.D. from the University of Massachusetts, Amherst, and is the inaugural holder of the Turpanjian Chair in Civil Society and Social Change at USC. Dr. Pastor's research has generally focused on issues of the economic, environmental, and social conditions facing low-income urban communities – and the social movements seeking to change those realities. Dr. Pastor was the Founding Director of the Center for Justice, Tolerance, and Community at the University of California, Santa Cruz. Dr. Pastor speaks frequently on issues of demographic change, economic inequality, and community empowerment and has contributed opinion pieces to such outlets as the Los Angeles Times, the San Jose Mercury News, the San Francisco Chronicle, the Sacramento Bee, the Huffington Post, and many others. In January 2002, he was awarded a Civic Entrepreneur of the Year award from the California Center for Regional Leadership. In 2012, he received the Liberty Hill Foundation's Wally Marks Changemaker of the Year award for social justice research partnerships. Pastor's current research is looking at the last several decades of economic, social, and environmental transformations in California – and what they can tell us about the road ahead for the U.S.



**John A. Powell**  
**Director, Haas Institute for**  
**a Fair and Inclusive**  
**Society**  
**University of California,**  
**Berkeley**

John A. Powell is the Director of the Haas Institute for a Fair and Inclusive Society, which brings together researchers and scholars, community partners, strategic communicators, and policymakers to identify and eliminate the barriers to an inclusive, just, and sustainable society and to create transformative change toward a more equitable world. Powell is a Professor of Law and Professor of African American Studies and Ethnic Studies at UC Berkeley and holds the Robert D. Haas Chancellor's Chair in Equity and Inclusion. Powell is an internationally recognized expert in the areas of civil rights and civil liberties and a wide range of issues including race, structural racialization, ethnicity, housing, poverty, and democracy. Powell writes and speaks extensively on a number of issues related to racial justice, poverty, opportunity-based housing, voting rights, racial and ethnic identity, spirituality and social justice, and the needs of citizens in a democratic society. Powell was formerly the Executive Director of the Kirwan Institute for the Study of Race and Ethnicity at The Ohio State University where he held the Gregory H. Williams Chair in Civil Rights & Civil Liberties at the Moritz College of Law. Prior to that, he founded and directed the Institute on Race and Poverty at the University of Minnesota. He was formerly the Director of Legal Services in Miami, Florida and was National Legal Director of the American Civil Liberties Union where he was instrumental in developing educational adequacy theory. Powell has served as a consultant to the governments of Mozambique and South Africa and has lived in Africa and India. Powell has taught at numerous law schools including Harvard and Columbia University. Powell is also the author of several books.



**Dr. Kenneth S. Robinson**  
**President/CEO**  
**United Way of the Mid-South**

Dr. Kenneth S. Robinson became the President/CEO of United Way of the Mid-South in February 2015, yet his volunteer and Board-level leadership with United Way of the Mid-South extends more than 23 years. Dr. Robinson's bi-professional synthesis of medicine and ministry has made him a strong leader in the areas of public policy, health and healthcare, and community development at the highest levels of local, statewide, and national impact. He served in the Governor's Cabinet as Tennessee's Commissioner of Health (2003-2007), guiding significant contracting and grant-making authority within his Department's \$548 million budget. Immediately prior to joining United Way, he was Consultant and Public Health Policy Advisor to the Mayor of Shelby County (2008-2015) and Chair of "Healthy Shelby," which was highlighted by United Way Worldwide as a replicable model of public/private collective impact. For 25 years (1991-2016), Robinson also served as Pastor and CEO of St. Andrew AME Church in Memphis; developing health and human services, high-quality childcare, Pre-K and K-5 education, and economic development initiatives. He founded an associated CDC, The Works, Inc., a very effective nonprofit that partners with United Way to impact lives locally. In 2000, United Way of America (now United Way Worldwide) awarded him its Community Builder of the Year award; recognizing both his local volunteer work with United Way and his formative community work through St. Andrew. He holds a Bachelor of Arts, cum laude, from Harvard College; the Doctor of Medicine degree from Harvard Medical School; and a Master of Divinity from Vanderbilt Divinity School.



**Sharon Roerty**  
**Senior Program Officer**  
**Robert Wood Johnson**  
**Foundation**

Sharon Z. Roerty, a national expert on bicycling and walking initiatives in cities and suburbs, joined the Robert Wood Johnson Foundation in 2011 as Senior Program Officer. Her work at the Foundation has focused on children and obesity, and making the connections between health and other sectors including: urban design, infrastructure, transportation, housing, and environmental policies and investments. Previously, Roerty was Executive Director of the National Center for Bicycling & Walking, an RWJF program, and was Director of the Active Living Resource Center. For several years, Roerty managed the multibillion dollar capital improvement program for the North Jersey Transportation Planning Authority. She also developed and directed New Jersey's Pedestrian and Bicycle Resource Center at the Voorhees Transportation Center. And as a principal planner and project manager for several environmental management firms, she oversaw regional environmental growth and impact studies for land development projects in New Jersey and New York. Roerty was appointed to the Federal Safe Routes to School Task Force by the Secretary of the U.S. Department of Transportation. She was a member of the America Bikes Board of Directors, SRTS National Review Group, and was a review committee member for the USDOT Pedestrian Safety Program Strategic Plan. She is currently serving on the Regional Plan Association's Committee and has been a long-time member of the NJ Council of Physical Fitness and Sports. Roerty earned her BS in environmental science from Stockton State College; a Master's degree in City and Regional Planning from Rutgers University; and was a Leadership NJ Fellow (2004). A member of the American Institute of Certified Planners, she is a Licensed Professional Planner, State of New Jersey.



**Rhea Suh**  
**President**  
**Natural Resources Defense**  
**Council**

Rhea Suh became President of the Natural Resources Defense Council in January 2015, leading the nearly 500 scientists, attorneys, and policy experts that make NRDC one of the country's most effective environmental action organizations. Before joining NRDC, Suh served as the Assistant Secretary for policy, management, and budget at the U.S. Department of the Interior. Suh led several crosscutting initiatives at the department on federal land conservation, climate adaptation, international affairs, and youth programs. She was instrumental in launching a complex reorganization of the agency responsible for offshore oil and gas oversight in the midst of the Deepwater Horizon oil spill. She also led a diversity initiative that included the hiring of the Interior Department's first Chief Diversity Officer, training sessions, and a network of diversity champions. Prior to her appointment to the Interior Department, she worked at the David and Lucile Packard Foundation, where she created and managed a \$200 million program dedicated to environmental conservation and clean energy in the West. From 1998 through 2007, Suh worked at the William and Flora Hewlett Foundation, designing its highly effective energy and climate change initiative and leading the creation of the Great Bear Rainforest. Suh earned her bachelor's degree in Environmental Science from Barnard College and received a Fulbright Fellowship to research environmental movements in Seoul. She returned to the States and worked as a senior legislative assistant to Senator Ben Nighthorse Campbell, then earned a master's degree in Education, Administration, Planning, and Social Policy from Harvard University.



**Sarah Wartell**  
**President**  
**Urban Institute**

Sarah Rosen Wartell became President of the Urban Institute in 2012. During her tenure, Urban has articulated its strategy to "elevate the debate" by bringing more of its research insights to federal, state, and local government and practice; becoming a leader in research communications and data visualization; and undertaking an ambitious program of business systems and technology modernization. Previously, Wartell was Deputy Assistant to the President for Economic Policy and Deputy Director of the National Economic Council. At the US Department of Housing and Urban Development from 1993 to 1998, she advised the federal housing commissioner on housing finance, mortgage markets, and consumer protection. Later, she was a consultant to the bipartisan Millennial Housing Commission. After government service, Wartell was the Founding Chief Operating Officer and then Executive Vice President of the Center for American Progress. Her work focused on the economy and housing markets, and she directed the Mortgage Finance Working Group and "Doing What Works" government performance program. Before her tenure in government, she practiced law with the Washington, DC, firm Arnold & Porter. Wartell currently serves on the boards of the Low Income Investment Fund, Center for Law and Social Policy, and Center for Urban Science and Progress at New York University. She is also a Penn Institute for Urban Research Scholar. Her areas of expertise include community development, consumer finance, asset building, and housing finance. Wartell has an AB degree with honors in urban affairs from Princeton University's Woodrow Wilson School of Public and International Affairs. She has a JD degree from Yale Law School.